

PROVING YOUR VALUE: MARKETING AS A REVENUE DRIVER, NOT A COST CENTER.

The Challenge

The healthcare industry is constantly evolving, facing a multitude of challenges. Health systems are grappling with economic uncertainty, workforce shortages, rising operational costs, and declining reimbursement rates, all while striving to enhance the patient experience. These concerns weigh heavily on the minds of CEOs and leadership teams.

At the same time, consumer expectations have undergone a transformation. Patients now demand an easy, seamless, and convenient experience, from the initial point of contact to scheduling appointments. They seek the same simplicity and efficiency they have come to expect from retail interactions.

Marketing plays a pivotal role in engaging and acquiring patients in a way that meets them where they are. However, in many organizations, marketing is often seen as a cost center rather than a revenue driver.

So, how can we shift this perspective?

Monetizing CRM

As marketing departments evolve, they must be able to demonstrate that their efforts generate downstream revenue, supporting the strategic goals of the organization. Shifting from reliance on leading data metrics to quantifiable return on marketing investment is critical. This is why monetizing customer relationship management (CRM) is key.

For one LionShare client, they successfully demonstrated that the incremental return from a select group of campaigns have not only covered the cost of their CRM investment but also yielded significant profits early in the CRM system's lifecycle.



Measuring Success

So how do we prove something like this? At LionShare, every campaign begins with a clear vision of success and how it will be measured. This approach drives the overall strategy, informs resource allocation decisions, and ensures that marketing tactics align with the primary goal.

Securing the commitment of your operational and finance teams regarding the calculation of return on investment (ROI) is vital to garnering strong support for CRM. Once a consensus is reached, you can develop a concise and insightful set of core metrics for streamlined reporting.

ROI serves as a common language that enables stakeholders outside of the marketing team to understand the value of investing in marketing initiatives. This promotes transparency and accountability in decision-making and reporting.

To accurately measure ROI, having a control group is essential. This control group closely resembles the target audience but does not receive any campaign touches. By comparing their outcomes with the campaign group, you can effectively assess the impact of the campaign, measuring the lift in utilization, encounters, and ROI.

Moreover, this approach addresses the common question: "Wouldn't they have come here anyway?"



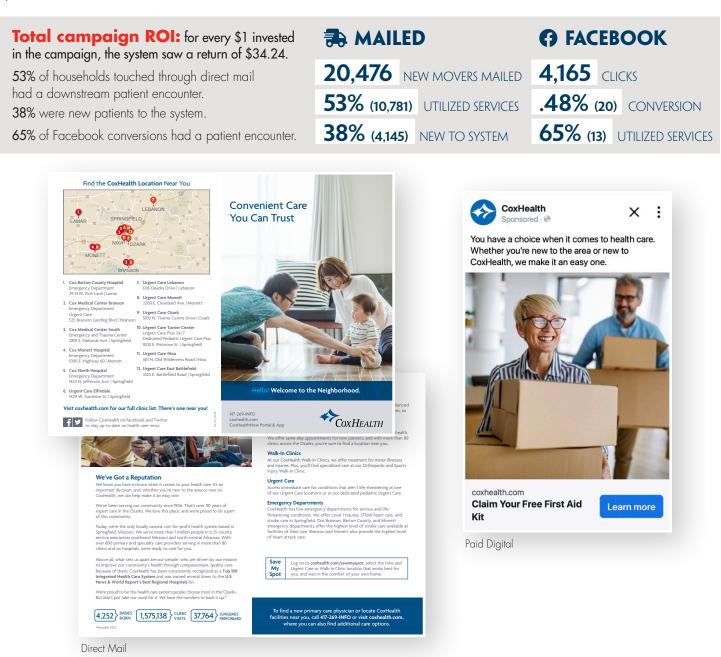
UNMATCHED SUPPORT. UNMISTAKABLE SMARTS.

Proving Your Value

When goals and strategies are aligned, remarkable marketing achievements with measurable results become a reality. Here are a few compelling examples that not only demonstrate the outcomes but also offer insights into the strategies that drove these successes.

Introduce Yourself

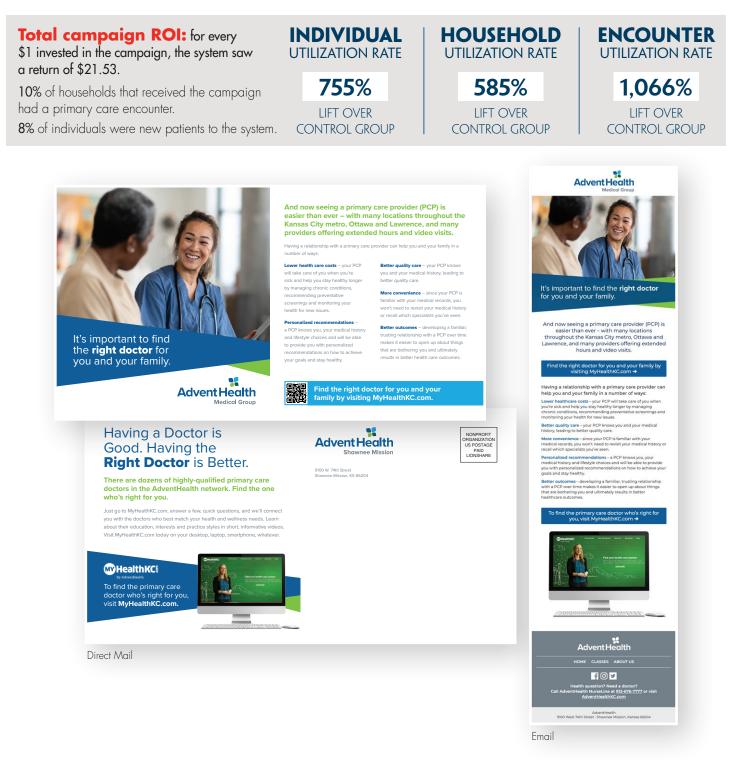
Every year, one in five Americans change their residence. There are few other occurrences in a person's life when an organization can have such a large impact on physician and healthcare choices. The goal is to establish a life-long relationship at the most opportune time with individuals and families. A New Mover Program is fundamental in developing new patients for a healthcare facility, and the benefits of a robust New Mover Program are demonstrated by the following case study from a hospital system in the Midwest.





Keep in Touch

Monitoring the services patients utilize is crucial, but equally important is identifying the care they may be lacking. A forward-thinking Midwest health system understood the significance of this aspect and proactively targeted individuals who had sought treatment at urgent care centers or emergency rooms but did not have an active primary care provider within their healthcare network.





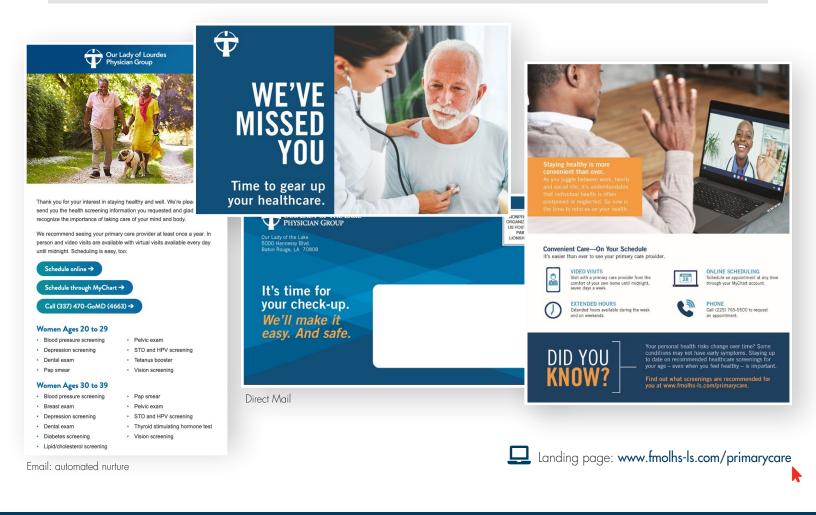
Don't Let Them Leave

Although consumers recognize the significance of preventive care, they often struggle to keep up with their routine healthcare needs. Reconnecting with these lapsed patients is as important as acquiring new patients. A notable case study from a multi-hospital system in the South demonstrates the power of their CRM system in effectively targeting primary care patients who had become inactive, successfully inspiring them to re-engage with their healthcare providers.

Total campaign ROI: for every \$1 invested in the campaign, the system saw a return of \$12.10.

15% of households touched by the campaign had a primary care encounter. Both email and direct mail drove patient encounters.

CAMPAIGN RESPONDENTS	INDIVIDUALS	HOUSEHOLDS	ENCOUNTERS	% OF PAYMENTS
RE-ENGAGED LAPSED PRIMARY CARE PATIENT	10,277	7,768	20,064	98 %
NEW PRIMARY CARE PATIENT	196	187	381	2%
TOTAL	10,473	7,955	20,445	100%





Segment Your Results

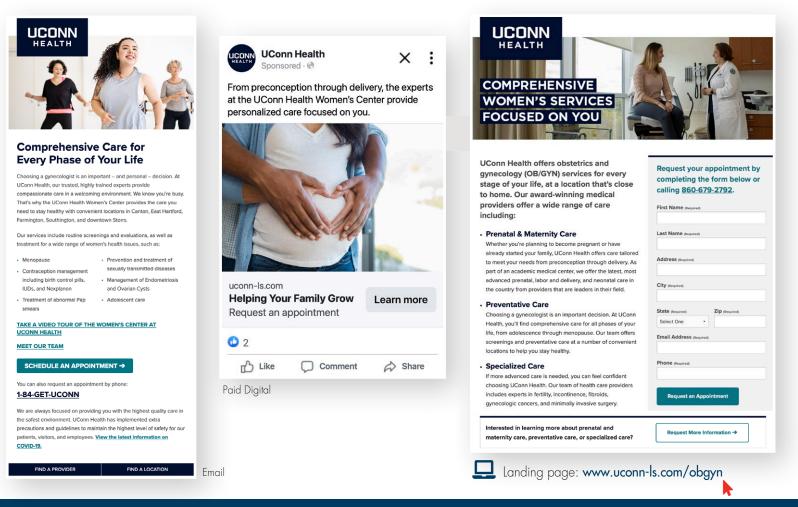
Email and digital marketing offer a swift means to reach target audiences, yielding valuable insights that can improve the efficacy of other marketing channels and guide decision-making. The use of UTM codes allows for a clear understanding of the channels that generate engagement, while also facilitating ROI tracking for both the overall campaign and individual channels. An Eastern healthcare system embraced this knowledge and put it to the test in an omni-channel marketing campaign aimed at promoting their women's health service line.

Total campaign ROI: for every \$1 invested in the campaign, the system saw a return of \$6.41.

689 individuals (9%) were new patients to the system. They had no prior medical encounters before a campaign touch.

80 births were directly attributed to the campaign.

	RESPONSE BY CHANNEL								
CAMPAIGN GROUP	INDIVIDUALS	HOUSEHOLDS	ENCOUNTERS	% OF PAYMENTS	ROI				
EMAIL	7,790	7,768	20,064	96 %	2,017%				
SEM	141	130	675	2%	332%				
FACEBOOK	40	38	412	2%	288%				





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Proven Call to Action

A prominent hospital system in the Midwest aimed to enhance cardiology encounters by launching a targeted campaign centered around the theme of "know your risk" and emphasizing the importance of proactive care. The campaign involved engaging the target audience through an online health risk assessment (HRA) and encouraging them to schedule a comprehensive heart health screening.

Know Your Risk HEARTaware

Click the button below to complete this quick and free heart risk assessment.					
Here at AdventHealth, we offer <u>HEARTaware</u> , a free online heart disease risk assessment designed to help you identify your risk factors for developing heart disease.					
When it comes to your heart health, all it takes is a few mall changes to have an immediate and positive impact.					

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Total campaign ROI: for every \$1 invested in the campaign, the system saw a return of \$24.

439 completed health risk assessment (HRA) 68% of individuals who completed the HRA had an encounter within six months.

410 patients with downstream encounters, 30% of which were new to the system.

TIMEFRAME	CONVERSION	NEW PATIENT	ROI	PAYMENTS
ENCOUNTER WITHIN 6 MONTHS	68%	20%	3.56:1	^{\$} 371,554
ENCOUNTER WITHIN 4+ YEARS	113%*	30%	24.08:1	^{\$} 2,514,145

*includes multiple individuals from the household of an HRA completion

Unlocking the Potential of CRM

In addition to quantifying the direct impact marketing initiatives have on the organizational bottom line, LionShare's CRM solution, DIATA, plays a pivotal role in enabling our healthcare partners to validate their entire CRM investment.

By leveraging comprehensive customer data, hospitals can deliver personalized experiences, optimize processes, and make informed decisions that positively impact their bottom line. Here's how DIATA empowers healthcare systems to achieve these goals:

- Centralized Data: DIATA acts as a single source of truth for data, combining patient data from your EMR, call center, philanthropy, health risk assessments, events, digital engagement, prospect data, preferences, and suppression all in one place. This allows you to better understand your audiences, anticipate their needs, and deliver personalized experiences, fostering loyalty and satisfaction.
- 2 Campaign Customization: DIATA's integrated marketing functionalities allow for targeted and personalized marketing campaigns. By leveraging data such as preferences, behavioral patterns, lifestyle and attitudes, health propensities, and health care utilization, you can effectively segment and target marketing messages. This tailored approach enhances campaign effectiveness, engagement, and conversion rates.
- 3 Enhanced Reporting and Analytics: DIATA provides robust reporting and analytics capabilities, enabling health care systems to gain valuable insights into customer behavior and marketing effectiveness. Through customizable dashboards and reports, you can track key metrics, identify trends, and make data-driven decisions.
- **Resource Management:** An added benefit of DIATA is the ability to provide insights and answers that don't require additional asks of your IT and marketing teams – often in a time frame that would not be possible internally.

Taken all together, a robust CRM can allow you to identify the correct audience, implement the correct campaign, and analyze the correct metrics – all in one toolset.

Whether you're currently utilizing a CRM and seeking ways to unlock its full potential or actively promoting CRM adoption within your organization, LionShare offers valuable insights on leveraging CRM for immediate results and sustainable long-term growth.



1-800-928-0712

info@lionsharemarketing.com LionShareMarketing.com

7830 Barton • Lenexa, KS 66214